



2022 AIA Annual Meeting: Official Delegate Information Booklet

June 2022
(virtual)

This document contains important information for all 2022 AIA annual meeting delegates.

Please carefully review the material prior to the virtual annual meeting (12-3pm ET, June 9, 2022) and direct any questions concerning accreditation, voting, or duties of annual meeting delegates to Pam Day, Hon. AIA, Corporate Secretary and Managing Director, Governance Administration (pday@aia.org).

2022 Board of Directors

Daniel Stephen Hart, FAIA, President
Emily A. Grandstaff-Rice, FAIA, First Vice President
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Mark Levine, FAIA, At-large Director
Britt Lindberg, FAIA, LEED AP, At-large Director
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Gail Kubik, Assoc. AIA, Associate Director
Rusty Bienvenue, CACE Director
Thomas Fisher, Assoc. AIA, Director
Mindy Fullilove, Hon. AIA, MD, Director
Lakisha A Woods, CAE, EVP/Chief Executive Officer

2022 Strategic Council

Kevin Alford, AIA
Linda Alfson Schemmel, AIA
Guilherme Almeida, AIA
Neal Angrisano, AIA
David Barkin, FAIA
Thomas Bradley Benjamin, AIA
Kristine Bjerke, AIA
Yanitza Brongers Marrero, FAIA
Graciela Carillo, AIA
Victoria Carpenter, AIA
Craig Chamberlain, AIA
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Scott Compton, AIA
David R. Davies, AIA
Brett Dougherty, AIA
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Victor Han, AIA
Michael Hanrahan, AIA
Janeen Harrell, AIA
Thomas Hartman, AIA
Ashley Hartshorn, AIA
William Hercules, FAIA
M. Bruce Herrington, AIA
Anne Hicks Harney, FAIA
John Horky, FAIA
Jeffrey E. Huber, FAIA
Toomas Idnurm, Assoc. AIA
Lester Korzilius, FAIA
Diantha Korzun, AIA

Adam Krason, AIA
Daniel La Pan, AIA
Mary Ann Lazarus, FAIA
Timothy Lock, AIA
Karen Lu, AIA
Cheryl McAfee, FAIA
Mike McGlone, AIA
Cooper Moore, AIA
Ryan Morse, AIA
Alyssa Murphy, AIA
Kirk Narburgh, FAIA, ASLA
Katherine Peele, FAIA
Gianna Pigford, AIA
Richard Polk, AIA
Andrew Portis, AIA
Rob Proctor, AIA
Rico Quirindongo, AIA
Martin Rangel, AIA
David Reed, AIA
Mark Ryan, Esq. AIA
Constantine Sakellar, FAIA
Lori Yazwinski Santa-Rita, AIA
Mark Schneider, AIA
Mark Schwamel, AIA
Corey Solum, AIA
Sophia Sparklin, AIA
Dan Stalker, AIA
Darral J. Tate, Assoc. AIA
Zachary Taylor, AIA
Jonathan M. Taylor, AIA
Lora Teagarden, AIA
Douglas Teiger, FAIA
Tate Walker, AIA
Korey White, AIA

Former AIA National Presidents

- 2020-2021 Peter J. Exley, FAIA
2019-2020 L. Jane Frederick, FAIA
2018-2019 William J. Bates, FAIA
2017-2018 Carl Elefante, FAIA
2016-2017 Thomas Vonier, FAIA
2015-2016 Russell A. Davidson, FAIA
2014-2015 Elizabeth Chu Richter, FAIA
2013-2014 Helene Combs Dreiling, FAIA
2012-2013 Mickey Jacob, FAIA
2011-2012 Jeff Potter, FAIA
2010-2011 Clark D. Manus, FAIA
2009-2010 George H. Miller, FAIA
2008-2009 Marvin J. Malecha, FAIA
2007-2008 Marshall E. Purnell, FAIA
2006-2007 RK Stewart, FAIA
2005-2006 Katherine Lee Schwensen, FAIA
2004-2005 Douglas L. Steidl, FAIA
2003-2004 Eugene C. Hopkins, FAIA
2002-2003 Thompson E. Penney, FAIA
2001-2002 Gordon H. Chong, FAIA
2000-2001 John D. Anderson, FAIA
1999-2000 Ronald L. Skaggs, FAIA
1998-1999 Michael J. Stanton, FAIA
1997-1998 Ronald Arthur Altoon, FAIA
1996-1997 Raj Barr-Kumar, FAIA
1995-1996 Raymond Post Jr., FAIA
1994-1995 Chester A. Widom, FAIA
1993-1994 L. William Chapin, II, FAIA
1992-1993 Susan A. Maxman, FAIA
1991-1992 W. Cecil Steward, FAIA
1990-1991 Jim Lawler, FAIA
1989-1990 Sylvester Damianos, FAIA
1988-1989 Benjamin E. Brewer Jr., FAIA
1987-1988 Ted P. Pappas, FAIA
1986-1987 Donald J. Hackl, FAIA
1985-1986 John A. Busby Jr., FAIA
1984-1985 R. Bruce Patty, FAIA
1983-1984 George M. Notter, FAIA
1982-1983 Robert Broshar, FAIA
1981-1982 Robert Lawrence, FAIA
1980-1981 R. Randall Vosbeck, FAIA
1979-1980 Charles E. Schwing, FAIA
1978-1979 Ehrman B. Mitchell Jr., FAIA
1977-1978 Elmer Botsai, FAIA
1976-1977 John McGinty, FAIA
1975-1976 Louis de Moll, FAIA
1974-1975 William Marshall Jr., FAIA
1973-1974 Archibald C. Rogers, FAIA
1972-1973 S. Scott Ferebee Jr., FAIA
1971-1972 Maximilian O. Urbahn, FAIA
1970-1971 Robert F. Hastings, FAIA
1969-1970 Rex Whitaker Allen, FAIA
1968-1969 George E. Kassabaum, FAIA
1967-1968 Robert L. Durham, FAIA
1966-1967 Charles M. Ness Jr., FAIA
1965-1966 Morris Ketchum Jr., FAIA
1964-1965 Arthur Gould Odell Jr., FAIA
1963-1964 J. Roy Carroll Jr., FAIA
1962-1963 Henry Lyman Wright, FAIA
1960-1962 Philip Will Jr., FAIA
1958-1960 John Noble Richards, FAIA
1956-1958 Leon Chatelain Jr., FAIA
1955-1956 George Bain Cummings, FAIA
1953-1955 Clair W. Ditchy, FAIA
1951-1953 A. Glenn Stanton, FAIA
1949-1951 Ralph Walker, FAIA
1947-1949 Douglas William Orr, FAIA
1945-1947 James R. Edmunds Jr., FAIA
1943-1945 Raymond J. Ashton, FAIA
1941-1943 R. H. Shreve, FAIA
1939-1941 Edwin Bergstrom, FAIA
1937-1939 Charles D. Maginnis, FAIA
1935-1937 Stephen F. Voorhees, FAIA
1932-1935 Ernest John Russell, FAIA
1930-1932 Robert D. Kohn, FAIA
1928-1930 C. Herrick Hammond, FAIA
1926-1928 Milton B. Medary, FAIA
1924-1926 Dan. Everett Waid, FAIA
1922-1924 William B. Faville, FAIA
1920-1922 Henry H. Kendall, FAIA
1918-1920 Thomas R. Kimball, FAIA
1915-1918 John Lawrence Mauran, FAIA
1913-1915 R. Clipston Sturgis, FAIA
1912-1913 Walter Cook, FAIA
1910-1911 Irving K. Pond, FAIA
1908-1909 Cass Gilbert, FAIA
1906-1907 Frank Miles Day, FAIA
1904-1905 William S. Eames, FAIA
1902-1903 Charles F. McKim, FAIA
1900-1901 Robert S. Peabody, FAIA
1899-1900 Henry Van Brunt, FAIA
1896-1898 George B. Post, FAIA
1894-1895 Daniel H. Burnham, FAIA
1892-1893 Edward H. Kendall, FAIA
1888-1891 Richard M. Hunt, FAIA
1877-1887 Thomas U. Walter, FAIA
1857-1876 Richard Upjohn, FAIA

1. Delegate Business Schedule

April 29, 2022

Online Accreditation Opens

8:30am (EDT)

(See Accreditation and Voting Procedures regarding advance online accreditation.)

May 23, 2022

Online Accreditation Closes

5pm (EDT)

Delegates must be accredited by May 23, 2022, to be allowed to vote at the annual meeting.

May 23, 2022

Candidate Speeches

(virtual)

Candidate speeches will be pre-recorded and available for viewing May 23-June 9, 2022, on the [2022 Annual Meeting page](#).

June 9, 2022

2022 AIA Annual Meeting

12-3pm (EDT)

(virtual)

Each component president, its executive director, and its accredited delegates will receive secure invitations to the AIA annual meeting.

Delegates must be accredited by May 23, 2022, to be allowed to vote at the annual meeting.

(see next page)

June 10, 2022

Candidate Caucuses

(virtual)

Each component president, its executive director, and its accredited delegates will receive secure invitations to their state's caucus.

12-1pm (EDT):

AIA International, Alabama, Arizona, Arkansas, Colorado, Connecticut, Illinois, Louisiana, Maine, Massachusetts, Mississippi, Nevada, New Hampshire, New Mexico, Pennsylvania, Rhode Island, Tennessee, Texas, Utah, Vermont, Wyoming

1:30-2:30pm (EDT):

California, Delaware, District of Columbia, Georgia, Indiana, Kentucky, Maryland, Minnesota, New Jersey, North Carolina, North Dakota, Ohio, South Carolina, South Dakota, Wisconsin

3-4pm (EDT):

Alaska, Florida, Hawaii, Idaho, Iowa, Kansas, Michigan, Missouri, Montana, Nebraska, New York, Oklahoma, Oregon, Puerto Rico, Virginia, Washington, West Virginia

**June 10-14,
2022**

Voting for Officers and At-large Director

Voting will open at 5pm (EDT) on June 10, 2022, and conclude at 5pm (EDT) on June 14, 2022.

Delegates must be accredited by May 23, 2022, to be allowed to vote in these elections.

**June 15-17,
2022**

Voting—Runoff Election (*if necessary*)

Voting will open at 9am (EDT) on June 15, 2022, and conclude at 5pm (EDT) on June 17, 2022.

Delegates must be accredited by May 23, 2022, to be allowed to vote in these elections.

2. Accreditation and Voting Procedures

Duties of the Credentials Committee

The Credentials Committee, in conjunction with the AIA Secretary, is charged with overseeing the accreditation of delegates and balloting for the election of officers and the At-large Director. AIA staff overseeing online accreditation will refer disputes or problems to the Credentials Committee for decision.

The Credentials Committee reviews and certifies the Credentials Report before it is presented at the annual meeting on June 9, 2022, for the delegates' acceptance prior to voting on business items.

Accreditation

Delegate votes are allocated to each component according to the formula in the [AIA Bylaws](#) that is based on the number of its assigned members in good standing as of April 8, 2022.

Components must accredit their delegates online in advance of the annual meeting on June 9, 2022. Online accreditation will open on April 29, 2022, and will close May 23, 2022.

Each component may elect to distribute its delegates' votes among members attending the annual meeting, or to have the votes all held by one individual, such as the component president. Please refer to the component's Bylaws for guidelines.

In whatever manner the component chooses to select its delegates, every delegate must be accredited by 5pm (EDT) on May 23, 2022.

(see next page)

**Accreditation,
continued**

Per the AIA Bylaws, each component's total votes are evenly divided among the accredited delegates (subject to rules concerning Associate members below). For example, if a component has nine (9) delegate votes which it distributes to three (3) individuals who are Architect members, each individual's vote would count as three (3) votes; if only one (1) delegate is accredited from the component, only that person can cast the component's nine votes.

Note that while Associate members may serve as component delegates, they may not be accredited to cast more than one-third (1/3) of the votes of their component, and their votes will not be counted until the component's Architect member delegate(s) has been accredited and voted.

Prior to the annual meeting on June 9, 2022, the component should verify that at least one (1) Architect member will also be accredited as a delegate and is able to cast a vote.

**Voting for
Officers**

If an accredited delegate (Associate or Architect member) does not vote in the election of officers and the At-large Director, the component loses that allocation of votes.

Voting for officers and the At-large Director will open at 5pm (EDT) on June 10, 2022.

No voting for officers or the At-large Director will be permitted after 5pm (EDT) on June 14, 2022, except in the event of a runoff election. If required, the runoff election voting will open at 9am (EDT) on June 15, 2022, and close at 5pm (EDT) on June 17, 2022.

(see next page)

Proxy Voting

A proxy is a member or state delegate who is representing an absent component by voting on its behalf.

(Note: if a component president wishes to allocate the component's votes to a member of the same component, that is not considered a proxy vote. That member being accredited is simply a member delegate, and no proxy authorization is required.)

If a component is unable to have **any** delegates in attendance at the annual meeting on June 9, 2022, and/or vote for officers and the At-large Director on June 10-17, 2022, the component should appoint a member delegate from another component in the same state to represent the absent component by proxy, both at the meeting **and** for voting for officers and the At-large Director.

The president or authorized designee from the absent component must give written authorization to the attending member delegate, which can be done via email to Corporate Secretary Pam Day, Hon. AIA, at pday@aia.org.

The substitute delegate cannot be accredited to cast a proxy vote for the absent component unless the accreditation takes place online before May 23, 2022.

In most instances, a member delegate may represent only one component in addition to that delegate's own component. The only exception to that rule is that: (a) a state delegate may represent by proxy more than one of the components in the state at the AIA annual meeting, and (b) the president of a state component may designate a member delegate from the state to represent by proxy more than one component in that state.

The delegate holding a proxy will vote several times, casting separate ballots for the proxy component and for the delegate's own component. Each component will be allotted its authorized voting strength.

Delegates-at-large are permitted to accredit as member delegates for their own assigned component in addition to their Delegate-at-large votes but are not permitted to serve as proxies. Please do not ask a Delegate-at-large (that is, a current Board member, or a Strategic Council member, or a past AIA President) to serve as a proxy for an absent component.

Any questions regarding the voting process can be directed to Pam Day, Hon. AIA, Corporate Secretary & Managing Director, Governance Administration, via email at pday@aia.org.

3. AIA Rules of Procedure for the Annual Meeting

Note: The Parliamentarian may not be communicated with directly by delegates or members during debate. Requests for a parliamentary ruling are addressed to the President, who may (or may not) consult with or refer the issue to the Parliamentarian.

These Rules of Procedure will be presented for approval by the delegates at the start of the annual meeting.

Delegate's Role

Delegates should be present to vote on amendments to the AIA Bylaws and published resolutions at the annual meeting on June 9, 2022, 12-3pm (EDT).

Delegates should plan to join the virtual annual meeting thirty (30) minutes prior to its start to register their attendance and ensure their access to the online voting platform.

DELEGATES WHO FAIL TO REGISTER THEIR PRESENCE AT THE START OF THE ANNUAL MEETING WILL NOT BE ABLE TO VOTE AT THE MEETING.

If a delegate is absent from the annual meeting, the absent delegate's votes are reallocated to those delegates present from the component and participating in the annual meeting.

If all of a component's delegates are absent from the annual meeting, the component's votes are **lost**, unless a proxy has been previously submitted during accreditation (on or before May 23, 2022).

(see next page)

Rules of Procedure

The order of items presented at this meeting shall include presentation of the audited financial report; nominations for office; accreditation of delegates; Bylaws amendments and other official business as noticed; and resolutions.

Rule 1. The order of items presented in this 2022 Official Delegate Information Booklet (“Booklet”) shall be the order of business at the annual meeting. However, to expedite the session proceedings or to accommodate guest speakers, the President may make changes for that session.

Rule 2. Notices for announcement shall be in writing, signed by the person (or a proper representative) under whose authority the announcement is issued, and shall be sent to the Secretary.

Rule 3. The rules contained in the current edition of *Robert’s Rules of Order Newly Revised*) shall govern this meeting in all cases to which they are applicable and in which they are not inconsistent with the AIA Bylaws and these Rules of Procedure.

STANDING RULES FOR VIRTUAL MEETING

Rule 4. The annual meeting shall be conducted using a virtual online conferencing platform.

Rule 5. Participation during the annual meeting shall be limited to delegates and authorized AIA staff or guests.

Rule 6. During the annual meeting, anyone wishing to speak shall use the recognition feature of the virtual platform and shall be recognized in order rotated between “For,” “Against,” and “Request for Information.” Points of Order pertaining to a violation of the rules shall also be recognized and shall take priority over other matters.

BUSINESS ITEMS OR RESOLUTIONS

Rule 7. The sponsor shall be permitted to speak first to any business item.

Rule 8. The presiding officer may dispense with the reading of printed resolutions, identifying them only by name or number.

Rule 9. Proposed amendments must be submitted in writing, and the presiding officer may require that any motion be submitted in written form.

(see next page)

DEBATE

Rule 10. Before any delegate can make a motion or address the body, the delegate must address the presiding officer, stating that, "I am" and the name, whether a delegate-at-large, member delegate, or state delegate, and the entity represented. Upon recognition, the presiding officer may announce the delegate's name for authorization to speak. AIA members who are not delegates and Allied and Affiliate members of components and state organizations may speak only at the invitation of the presiding officer.

Rule 11. No person shall speak in debate more than twice on the same question on the same day, or longer than two (2) minutes each time, without permission of the assembly granted by a two-thirds (2/3) vote without debate.

Rule 12. The sponsor of a resolution shall be allowed to speak first in debate.

Rule 13. The second speaker on any resolution shall be an officer or member of the Board who has been designated to present the position of the Board, if a position has been taken.

Rule 14. The sponsor of a resolution may make closing remarks not exceeding two (2) minutes, after debate is exhausted, and notwithstanding a pending call for the question.

Rule 15. Total debate on any Bylaws amendment or resolution, including amendments, shall not exceed a total of ten (10) minutes.

Rule 16. If speakers are waiting to be recognized when total debate time has expired, the presiding officer shall take an immediate vote on extending debate for five (5) minutes.

VOTING

Rule 17. Voting on agenda items shall be conducted through the voting feature available through the virtual platform, except as otherwise permitted by the AIA Bylaws.

4. Proposed Bylaws Amendments

Bylaws Amendment 22-A

Subject Clarity Regarding College of Fellows

Background The College of Fellows, which is an AIA membership body, oversees the College of Fellows Fund., Inc. (“COF Fund”) which is a separate corporate entity and a 501(c)(3) tax exempt organization distinct from the AIA. As part of its oversight responsibilities, the College of Fellows maintains the COF Fund’s bylaws.

The purpose of the COF Fund as stated in its own corporate bylaws is appropriately determined by the College of Fellows, and it is unconventional for AIA to state the COF Fund’s (or any other entity’s) purpose in its own Bylaws.

To ensure clarity and consistency between the two legal entities, the Board recommends deletion of the language presented, which will also prevent inadvertent inconsistency between AIA’s Bylaws and the College of Fellows Fund, Inc’s.

Required Vote to Amend Bylaws Amendments to the AIA Bylaws requires approval by an affirmative two-thirds (2/3) vote of the delegates at the meeting, as determined by Section 9.011 of AIA’s Bylaws.

Motion The delegates assembled at the 2022 annual meeting amend the AIA Bylaws as presented below, and also authorize the AIA Secretary to renumber any sections and section references resulting from such amendments.

CHAPTER 1 ORGANIZATION

1.2 THE COLLEGE OF FELLOWS

There shall be a subdivision of the Institute entitled the College of Fellows, the members of which shall be the Fellows and Honorary Fellows of the Institute.

~~*1.21 College of Fellows Purpose. The purpose of the College is to stimulate a sharing of interests among Fellows; to promote the purposes of the Institute; to advance the profession of architecture; and to be of ever-increasing service to society.*~~

~~*1.22 Bylaws of the College of Fellows. The College shall adopt and which bylaws, which shall specify the organization of the College. The bylaws and activities of the College of Fellows are subject to the approval of shall be approved by the Board.*~~

Bylaws Amendment 22-B

Subject	Endorsements
Background	<p>Section 1.3 was added to the AIA Bylaws in 1935 and has remained largely untouched since that time. Membership associations like AIA have evolved substantially in the past 85+ years, and the absolute proscriptions in Section 1.3 no longer align with how nonprofit membership associations operate, given the common practice of establishing strategic partnerships, affinity arrangements, and the like.</p> <p>Currently, there are numerous other checks and balances within the organization, including but not limited to the AIA Office of Legal and Business Affairs, to ensure the AIA, its leadership, and staff do not inappropriately align the AIA with third parties.</p>
Required Vote to Amend Bylaws	Amendments to the AIA Bylaws requires approval by an affirmative two-thirds vote of the delegates at the meeting, as determined by Section 9.011 of AIA's Bylaws.
Motion	The delegates assembled at the 2022 annual meeting amend AIA's Bylaws as presented below, and also authorize the Secretary to renumber any sections and section references resulting from such amendments.

CHAPTER 1 ORGANIZATION

~~1.3 — ENDORSEMENTS~~

~~1.31 Endorsements of Enterprises. The Institute shall not sponsor or endorse any enterprise whether public or private, operated for profit.~~

~~1.32 Endorsements of Materials. No officer, director, Strategic Council member, committee member, or employee of the Institute or any of its components in that individual's official capacity shall approve, sponsor, endorse, or do anything that may be deemed or construed to be an approval, sponsorship, or endorsement of any material of construction or any method or manner of handling, using, distributing, or dealing in any material or product. ("Component" as used in these Bylaws shall be defined as set forth in Section 4.01.)~~

Bylaws Amendment 22-C

Subject	Publications
Background	The Board sponsors these amendments to encourage flexibility in materials that are provided to members.
Required Vote to Amend Bylaws	Amendments to the AIA Bylaws requires approval by an affirmative two-thirds (2/3) vote of the delegates at the meeting, as determined by Section 9.011 of AIA's Bylaws.
Motion	The delegates assembled at the 2022 annual meeting amend AIA's Bylaws as presented below, and also authorize the Secretary to renumber any sections and section references resulting from such amendments.

CHAPTER 2 MEMBERSHIP

2.0 GENERAL PROVISIONS - MEMBERSHIP

2.02 General Rights and Duties of Members. Every member of the Institute in good standing shall have and may exercise and use all of the rights and privileges of the member's category of membership conferred by law or granted by the provisions of these Bylaws or by the Board.

~~*2.021 Literature. Architect and Associate members in good standing shall have including having their names published in any membership listing of the Institute and shall receive the magazine of The American Institute of Architects and other and have access to documents, periodicals, and literature from the Institute and from the component(s) to which they belong, under terms which the respective governing boards shall fix.*~~

2.022 ~~021~~ Component Membership. All assigned members of the Institute shall maintain membership in the component(s) to which they are assigned.

5. Report of the 2022 Resolutions Committee

Resolutions Committee

Olivia Asuncion, AIA
Rusty Bienvenue
Emily Grandstaff-Rice, FAIA
Kevin M. Holland, FAIA, NOMAC
Lori Yazwinski Santa-Rita, AIA
William R. Turner, Jr., AIA

The Resolutions Process

A resolution is a formal request from the membership to the Board of Directors to take a particular action. Anyone can write a resolution, but it must be properly sponsored in accordance with the Rules of the Board before it is submitted to the Resolutions Committee. The Resolutions Committee verifies the sponsorship, reviews the resolution, and may edit it for clarity or combine it with another similar resolution, in consultation with the designated sponsor.

At this meeting, each resolution is brought up for debate and vote. A majority vote of the delegates present at this meeting is required to adopt a resolution.

If a resolution is adopted by the delegates, it is considered for ratification and implementation by the Board of Directors at its first meeting following this annual meeting. A resolution does not take effect unless subsequently ratified by the Board after adoption by the delegates. Resolution sponsors are notified of the Board action and are consulted in the implementation of the resolutions they sponsored.

Actions taken on last year's resolutions are reported later in this Booklet.

Report of the Committee

The Resolutions Committee reports to the delegates to the 2022 annual meeting the resolution received and reviewed by the Committee. In accordance with the Committee's charge, the submitted resolution was carefully reviewed and edited. The sponsor was contacted as necessary to clarify intent and verify that the resolution accurately expressed the sponsors' proposal. The resolution presented for action is:

Resolution 22-1

International Associate Emeritus Status

6. 2022 Convention Resolutions

Resolution 22-1

Title	International Associate Emeritus Status
Sponsor	AIA Orange County AIA California
Intent	To provide International Associate members the same privileges as AIA and Associate AIA members. If they meet the requirements for Emeritus membership, International Associate members may apply for this category of AIA membership.
Text of Resolution	<p>WHEREAS, Section 2.22 of the AIA Bylaws states:</p> <p><i>Individuals without architectural licenses from a U.S. licensing authority who meet the following requirements shall be eligible for International Associate membership in the Institute: Those who have an architectural license or the equivalent from a non-U.S. licensing authority and demonstrate honorable standing in the profession in the locale in which they are licensed. Such persons may be resident within or outside the U.S.; and</i></p> <p>WHEREAS, Section 2.012 of the AIA Bylaws, states</p> <p><i>Individuals admitted with limited voting status and privileges are called Associates. Unless otherwise provided, the term “Associate member(s)” in these Bylaws shall be understood to include International Associate members. Although Associate members may also hold the title Emeritus, however, International Associate members may not hold that title; and</i></p> <p>WHEREAS, International Associate members include firm leaders and project team members committed to the value of AIA membership through chapter service, mentorship, and diversity; and</p> <p>WHEREAS, International Associates members bring a varied range of architectural experience, enriching the AIA to create an environment that showcases AIA diversity; and</p> <p>WHEREAS, the responsibilities and requirements of an International Associate member are similar to that of an AIA member, including completion of AIA’s Continuing Education requirements; and</p> <p>(see next page)</p>

WHEREAS the AIA Strategic Plan specifically addresses the imperative to “foster equity and a sense of belonging within the profession,” and highlights Equity and Inclusion as a Core Value; and

WHEREAS, it is in the best interest of the AIA to expand member engagement and ensure opportunities for all members as advocates in the profession.

NOW, THEREFORE, BE IT RESOLVED the AIA Board of Directors will present an amendment to the AIA Bylaws for consideration by the delegates at the AIA 2023 Annual Meeting that will allow International Associates to apply for International Associate Emeritus membership.

7. Actions Taken on Resolutions Adopted at the 2021 Annual Meeting

Resolution 21-1

Title	Conduct Research into Investments Made in Underserved Communities
Sponsor	AIA Pennsylvania
Intent	To conduct and distribute research into underserved community investment.
Text of Resolution	<p>WHEREAS, economic information regarding the impact of investment in underserved communities can help to improve those communities as found in studies conducted by the Urban Land Institute, Strong Towns, and The Brookings Institution; and</p> <p>WHEREAS, the benefit of development in underserved communities is measured in benefits beyond financial; and</p> <p>WHEREAS, encouraging investment in underserved communities is integral in promoting greater equity because studies have proven that more minority architects will have projects in those communities; and</p> <p>WHEREAS, the development of underserved communities can be implemented by people who are of the community with access to adequate capital; and</p> <p>WHEREAS, development projects have more positive impacts and reception when community involvement in development decision-making is elevated from a consultative model to a model of co-creation, where the community is a partner; and</p> <p>WHEREAS, case studies that explain and promote positive triple bottom line (profit, people, and planet) outcomes over time are essential in measuring the value of engagement and investment; and</p> <p>WHEREAS, equity benefits of investment in underserved communities can improve overall firm culture as measured in International Living Future Institute (ILFI)'s Just label and B-Corp;</p> <p>NOW, THEREFORE, BE IT RESOLVED, that AIA advocates for gathering case studies to help clients and others in those communities; and</p> <p>BE IT FURTHER RESOLVED, that AIA obtains meaningful economic data from studies by recognized agencies and institutions to further these goals.</p> <p>(see next page)</p>

BE IT FURTHER RESOLVED, that AIA shares these studies via www.aia.org.

BE IT FURTHER RESOLVED, that AIA builds on our existing “Blueprint for Better” campaign with case studies, anecdotes, project profiles, and/or firm profiles addressing the need for metrics around successful development in underserved communities.

BE IT FURTHER RESOLVED, that AIA creates new resources for how to properly engage in and with underserved communities.

BE IT FURTHER RESOLVED, that AIA expand existing firm surveys to include categories of client types.

BE IT FURTHER RESOLVED, that AIA advocate for access to capital for those client types that support small and/or minority businesses in underserved communities.

BE IT FURTHER RESOLVED, that AIA compiles a set of best practices for community aligned development that improves the quality of life of communities.

**Subsequent
Action**

The Board of Directors ratified this resolution and approved management’s recommendations for next steps. The research to be undertaken will build on prior and current similar studies at AIA, including the New Urban Agenda work and equitable community projects. To date, AIA has expanded its firm survey to include categories of client types, and is defining the additional research and resources required to meet the intent of this resolution.

Resolution 21-2

Title	Arch-Elect Initiative
Sponsor	AIA Pennsylvania
Intent	To provide training and support for members who are running for public office.
Text of Resolution	<p>WHEREAS, architects' expertise and experience as design thinkers are assets to their communities; and</p> <p>WHEREAS, architects are leaders and problem solvers to complex technical and social issues; and</p> <p>WHEREAS, AIA has promoted and recognized civic engagement amongst its members through its Citizen Architect program; and</p> <p>WHEREAS, AIA has had a goal of attaining more elected leaders at all levels of government; and</p> <p>WHEREAS, AIA members are in need of detailed resources in order to enter, manage and run a successful political campaign because of the many legal and some unspoken requirements of such; and</p> <p>WHEREAS, running for public office requires mentors and resources to ensure AIA members can increase their presence in the elected official ranks in local, state and national levels; and</p> <p>WHEREAS, other organizations and groups have created how-to tool kits in order to encourage and train their members to do so; and</p> <p>WHEREAS, the current Citizen Architect program provides no such critical tools or resources to our AIA members; and</p> <p>WHEREAS, architects' perspective is critically important for so many facets of public policy but is not sufficiently currently present;</p> <p>NOW, THEREFORE, BE IT RESOLVED, that AIA shall create resources and other materials and provide the same to AIA components, to recruit, train, and support members in their campaigns for national, state, and local elections.</p> <p>(see next page)</p>

**Subsequent
Action**

The Board of Directors did not ratify this resolution. The Board's primary concern is that AIA works hard to maintain bipartisan relationships with policymakers and was not designed to train architects to run for public office. That training would result in AIA having to get deeply embedded in both Republican and Democratic party committee work and partisan advertisement campaigns, which is not the purpose of AIA's advocacy work. Additionally, this would fully politicize AIA's work, and AIA would be viewed as a partisan organization (depending upon which parties from which we had members running for political office). Having to embed with both political parties to enable this sort of training and work would be counter to AIA's mission to represent all architects before Congress equally (and on both sides of the aisle). There are many existing programs and consultancies which specialize in this work. AIA is happy to connect political training entities with components, should they have members wishing to run for public office at any level of government. For more information, please contact Sarah Dodge at SarahDodge@aia.org.

Resolution 21-3

Title Promotion of the U-Dream Program

Sponsor AIA Pennsylvania

Intent To promote the UDream Program

Text of Resolution WHEREAS, from 2009 to 2016, the UDream program increased diversity in the profession of architecture in the Pittsburgh, Pennsylvania region by offering opportunities for permanent employment in Pittsburgh; and

WHEREAS, the UDream program had a documented impact of increasing the diversity of the architectural workforce with a low-risk self-selection engagement model to established firms; and

WHEREAS, the UDream program demonstrated its ability to fill gaps in the diversity pipeline by giving qualified graduating minority candidates meaningful and career-building work experience, as

- UDream increased the number of black and Hispanic architects in the Pittsburgh region by 400%
- UDream created NOMA Pittsburgh, which created Project Pipeline (involving 60 students and additional volunteers)
- UDream is responsible for more than 85% of all Black and Hispanic Architecture graduate students at Carnegie Mellon University

WHEREAS, the UDream program at Carnegie Mellon University was partly intended as a prototypical framework that can be replicated in medium- and large-sized cities across the country; and

WHEREAS, many AIA components would benefit from having a program like this in their communities;

WHEREAS, the UDream program led to the first African American woman to be licensed in the City of Pittsburgh; and

WHEREAS, the UDream fellows mentored and instructed K-12 students in the outreach education pathway, building youth confidence and supporting the next generation of diverse Architecture students; and

WHEREAS, several UDream fellows have subsequently created nimble minority-owned practices centered around design and development in the Pittsburgh region;

(see next page)

NOW, THEREFORE, BE IT RESOLVED, that AIA provide funding for components to apply for and obtain support to replicate the UDream program as a model customizable to their communities; and

BE IT RESOLVED, that replication of the UDream model can help the AIA work towards the eventual goal of diverse and established architects thriving in firm practice and in ownership.

**Subsequent
Action**

The Board did not ratify this resolution, noting that to do so would compel all AIA components to support this program, or model, which places on them an unfunded mandate that they may not be able to support. The Board instead directed development of educational opportunities that will be available to members and others who wish to consider replicability at the local or state level, to learn about the tenets of the UDream program.

Management is collaborating with the resolution sponsor to develop such educational sessions for components. The sponsor is leading creation of the educational programming that will be promoted by AIA, once finalized.

8. 2022 Candidate Information

Candidate Declaration

The AIA Secretary shall establish the validity of all declared nominations. The following members announced their candidacy by the declaration deadline of February 14, 2022, and were certified by April 11, 2022.

2023-2025 At-large Director

Iliya Azaroff, FAIA (AIA New York Chapter/AIA New York State)
Kenneth J. Filarski, FAIA (AIA Rhode Island)

2023-2024 Secretary

Thomas A. Liebel, FAIA (AIA Baltimore/AIA Maryland)
Britt Lindberg, FAIA (AIA Silicon Valley/AIA California)

2023 First VP/2024 President

Kimberly N. Dowdell, AIA, NOMAC (AIA New York Chapter/AIA New York State)
Evelyn M. Lee, FAIA, NOMA (AIA San Francisco/AIA California)

The candidates' statements of philosophy and biographies are provided on the following pages.

Candidate for 2023-2025 At-large Director

Illya Azaroff, FAIA **AIA New York Chapter/AIA New York State**



Standup - Action!

Unprecedented disruption requires unprecedented action.

Now more than ever, architects must be agents of change, audaciously shaping the future of our post-COVID cities, acting on the climate crisis, and reimagining our environments to create and sustain resilience. We can, and we must, harness the AIA's 95,000 members to actively shape policy. Our capacity to tackle today's complex challenges must be linked to a strategic allocation of AIA resources, member support and action focused on powerful solutions. www.IllyaAzaroffCandidate.com

Climate migration

People are on the move. Global warming and extreme weather, resource stresses, and political instability are driving huge migrations across the world - 2021 events alone displaced 79 million people. Architects can prepare receiving communities and facilitate adaptation to a hotter, wetter world.

Emerging Systems

We know that we cannot go back to the way it was before. The COVID pandemic laid bare the fragile, ineffective, and inequitable systems of our cities and nations. Architect-led new and innovative systems that are emerging, catalyzing national and global change.

(see next page)

Illya Azaroff, FAIA **Continued**

AIA

2021-2022, AIA New York State (AIANYS) Immediate Past President;
AIANYS President
2020-present, Chair, AIANYS/AIA New York City (AIANY) Unified Crisis Task
Force
2015-2018, AIA National Strategic Council, New York Regional
Representative
2017-2022, AIANYS Disaster Assistance Co-Coordinator
2019, AIA Houston, Visions 2020 Advisor
2011-2016, Young Architects Forum (YAF), YARD; National Advocacy
Director
2013-2018, AIANY Board of Directors, VP for Design Excellence
2012-2014, Co-Chair, AIA Regional Recovery Working Group (AIANYS,
AIANY, AIANJ, AIARI, AIACT)
2011-2021, AIANY Founding Co-Chair, Design for Risk & Reconstruction
Committee (DfRR)

Current Work

Founding Principal, +LAB Architect NYC, 2009-present
Associate Professor, CUNY/New York City College of Technology 2008-
present

Education

M.Arch., B.Arch., Pratt Institute, Brooklyn, NY, 1997
BSAS-Architecture, BA-Geography, University of Nebraska, Lincoln 1992
National Disaster Preparedness Training Center (NDPTC), Certified Trainer
(FEMA)
Cal-EMA Safety Assessment Program, Certified Trainer

Service

2021-present, New York State Governor's Climate Impact Assessment Team
2019-present, U.S. Department of State Subject Matter Expert (SME)
2019-2021 Appointed, U.S. Department of Housing and Urban Development
(HUD)'s Resilient Housing Task Force
2018-2019 Enterprise Community Partners/Puerto Rico, *Keep Safe: A Guide
to Resilient Housing for Island Communities*
2019-2020 NYC Mayor's Office of Climate Resilience (MOCR)'s Technical
Advisor
2018-present, Director, Kalinago Institute for Global Resilience &
Regeneration (KIGRR), Dominica
2018-present, HHS - SME, U.S. Virgin Islands Hazard Mitigation Plan
2015-2016, SME, 100 Resilient Cities, Rockefeller Foundation
2015-2016, Advisor, National Disaster Recovery Framework (NDRF)'s
Assistant Secretary for Preparedness & Response (ASPR)

Candidate for 2023-2025 At-large Director

Kenneth J. Filarski, FAIA AIA Rhode Island



ECOLOGY ***a guiding framework***

The first premise is that we, the AIA, operate in and as an ecology. I speak of ecology holistically, from its smallest part to its largest, all-encompassing component - be it the physical of our lands/waters/architecture/urbanism - to the ideas, initiatives in education/economics/social programs, or simply how people, organizations, and businesses honor and respect one another.

The second premise is that if our ideas and initiatives – programmatic, addressing environmental/social issues; or physical, addressing architecture/urban patterns - are integrated with guiding principles of ecology, we will realize naturally occurring interrelationships.

Formulating our efforts with this guiding framework builds a systematic integration of key components of our ecology, increasing diversity, becoming stronger, resilient, enhancing dynamics and synergies, making our surroundings sustainable. That cumulative effect benefits people, their lives, leading to a greater respect and stewardship of our natural/economic/cultural/social resources. The human energy capital generated is exponential.

This integration builds, one idea, one initiative, one plan, one design at a time into an interwoven, interdependent, productive ecology. Over time we would strengthen the integrity of our working landscape wherein our organizations, our designs, and our ecology flourish and thrive.

CONNECT • COOPERATE • COORDINATE • COLLABORATE

(see next page)

Kenneth J. Filarski, FAIA Continued

Education

Goddard College, Teaching Fellow Design + Construction Program
M.A. Architecture + Environmental Design; thesis "*Design of Logic/Logic of Design*, 1974
Catholic University, Architecture + Planning, 1966-1972
Founding Faculty, RWU School of Architecture

AIA

College of Fellows, 1988-present
Board of Directors, 1982-1985
Richard Upjohn Fellow, 1985-present
Co-Chair 2021, Member, Disaster Assistance Committee, 2020-present
Chair, Component Resources, 1987-1988
Chair, Public Education, 1981
Chair, Environmental Education, 1981
Author, Co-Author - numerous AIA Publications
President, AIA/RI
Disaster Coordinator RI, 2019-present

Multidisciplinary

LEED Fellow
LEED AP BD+C
SITES Accredited Professional
AICP, Certified Planner
CFM, Certified Floodplain Manager
SAP, Safety Assessment Program Certified, Cal/OES Disaster Responder/Trainer/Train the Trainer
AEER, President, RI Architects/Engineers Emergency Response Task Force
NCARB Certificate
Chair, USGBC/RI
Vice Chair, LEED Location + Planning
LEED Technical Committee
Executive Committee, Providence/Cranston Workforce Development Board
Vice Chair, RI Ratepayers Advisory Board
Advisory Board, RI Executive Climate Change Coordinating Council, implementing "*Act On Climate*" public law mandating Net-Zero by 2050
Author, "*Green Buildings Act*" - RI first state incorporating LEED, LEED-ND, SITES into public law

National Conference Presentations

AIA, ASLA, Greenbuild, Association State Flood Plain Managers

Linked In

<https://www.linkedin.com/in/kenneth-j-filarski-faia-leed-fellow-leed-ap-bdc-sites-ap-aicp-cfm-aa297214/>

Candidate for 2023-2024 At-large Secretary

Thomas A. Liebel, FAIA AIA Baltimore/AIA Maryland



Serving as Moderator of the Strategic Council and on the Secretary's Advisory Committee, I had an opportunity to participate in AIA governance. From that experience I have thought about what can be accomplished as Secretary.

Elevating Conversation – Creating methods for members to interact with national leadership in ways that don't require a Resolution. The Strategic Council and Knowledge Communities are a route for these vital conversations.

Words Matter - We need to ensure that our governing documents are aligned to help create a more agile and effective AIA, allowing us to operate more effectively and transparently.

Leadership –Develop more ways for members to participate in leadership opportunities by creating additional development paths to encourage more members to volunteer as leaders of the organization.

How We Engage –we are no longer compelled to meet in person to be effective, yet at times we are still tied to a model that requires physical presence to participate. There are other ways to meaningfully participate collectively - in physical, virtual, and hybrid models.

Better Defining Roles - the Strategic Council's role is somewhat loosely defined in our bylaws. By providing greater clarity we can further develop the Strategic Council as a voice for local architects, advisors to the board, and visionary thinkers to identify future opportunities and challenges.

(see next page)

Thomas A. Liebel, FAIA

Continued

AIA National

Strategic Council Middle Atlantic Regional Representative, 2018-2020
Strategic Council Moderator, 2020
Secretary's Advisory Committee, 2019-2020
AIA Regions Task Force, 2020
Credentials Committee, 2020
NAAB Visiting Team Pool, 2017-present
IgCC Task Force, 2011-2012
Team Leader, AIA Sustainable Design Assessment Team (five times)
Continuing Education Quality Assurance Panel, Sustainability Curriculum Committee, 2007-2008

AIA Maryland

Director, 2005-2011, 2013
Grassroots Leadership Network Coordinator, 2007-2010
AIA150 Champion, 2006
Chair, Maryland Architects PAC, 2010-present

AIA Baltimore

President, President-elect, Secretary, Director, 2010-2014
COTE Chair, 2004-2009
Co-Chair, Fellows Committee, 2021-present
Baltimore Architecture Foundation - 2015-present
Co-Chair, AIA Baltimore Fellows Scholarship Dinner, 2019-present

Additional Service

Subject Matter Advisor, 100 Resilient Cities Network, 2017-2020
Resource Team, American Architectural Foundation *Sustainable Cities Design Academy*, 2012
Maryland Green Building Council, 2011-2019; Chair, 2011-2014
Maryland Advisory Council on Historic Preservation, 2012-present
Baltimore City Commission on Historic and Architectural Preservation, 2010-present; Chair, 2012-present
Co-Chair, ULI/NTHP Partnership for Building Reuse-Baltimore, 2014

Professional

Marks, Thomas Architects / Moseley Architects, 2006-present
Design Collective, 1996-2006
AI/Boggs, 1992-1996

Education

Johns Hopkins University, Master of Liberal Arts
University of Cincinnati, Bachelor of Architecture, *magna cum laude*, Historic Preservation Certificate

Candidate for 2023-2024 Secretary

Britt Lindberg, FAIA AIA Silicon Valley/AIA California



This is a pivotal time where urgent action, innovation, collaboration, and progress are needed to achieve AIA’s equity and climate imperatives, while growing our pipeline and increasing the public’s understanding of the importance of design.

AIA members and allies work hard to design a more equitable, resilient, and better world every day. As a current At-large Director, I have seen the crucial role and great opportunity for the next Secretary to continue leading AIA forward.

Urgent action toward strategic plan imperatives

The Secretary ensures integrity of the governing documents, such as bylaws, policy statements, and rules of the board. While work to embed Strategic Plan priorities is underway, there is urgent need to lead all 94,000+ members and allies to progress on these imperatives, every day.

Strengthening our pipeline and member-driven impact

The Secretary also fields member, component, and group requests across many topics, including Resolutions, Members’ Voice Task Force, Honors and Awards, and more. I will lead outreach and collaborative, transparent processes which propel our pipeline and members’ voices forward, in alignment with strategic goals.

Increasing public awareness on the importance of design

Covid accelerated our transition to a hybrid organization, and increased public awareness on the importance of design to health. There is strong opportunity for AIA to embrace new technologies, research, and partners, strengthening our relevance, prosperity, and forward-looking success.

As a proven collaborator and communicator through ongoing AIA service, I would be honored to serve as your next AIA Secretary. Please follow me through existing social media, and thank you for your consideration!

Twitter & Instagram: @Britt_AIA #VoteBrittAIA

<https://www.linkedin.com/in/brittindberg>

(see next page)

Britt Lindberg, FAIA

Continued

AIA National:

Board At-large Director, 2020-2022
Board Knowledge Committee, 2020-2021, Chair 2021
Chair, Collaborative Achievement Awards Jury, 2020
Covid Business Task Force, 2020
Author, "Supporting Emerging Professionals" Annual Meeting Resolution
2018-6

AIA California:

President, 2018
Board of Directors 2013-2018
VP Communications/Public Affairs, 2015-2016
Planning & Finance Committee, 2013-2014, 2017

AIA Silicon Valley:

President, 2014
Board of Directors, 2011-2015
Women In Architecture Committee (founding member), 2015
Chair, Urban Village Charrette (with San Jose Planning Dept), 2013-2015
Emerging Professionals Committee, 2010-2015

Honors:

Silicon Valley Business Journal Women of Influence Award, 2016
AIACA AEP, Young Architect Award, 2013
AIACA AEP, Chapter Award, 2012

Experience:

Gensler, 2011-present (*Workplace*)
Ko Architects, 2004-2007, 2008-2011 (*Multi-Family & Retail*)
SB Architects, 2007-2008 (*Hospitality*)
Peterson Architects, 2001-2004 (*Single Family*)

Education:

M. Architecture, UC Berkeley, 2002
BA Chemistry, Cornell University, 1994

Candidate for 2023 First Vice President/2024 President-elect

Kimberly N. Dowdell, AIA, NOMAC AIA New York Chapter/AIA New York State



I am delighted by the possibility of serving the AIA as President in 2024. The key word here is *possibility*. What I love about being an architect is the fact that we see what many cannot: possibilities.

As architects, we can see the future and draw it for others to catch our vision. Throughout my career, I have seen possibilities and created tangible results within a wide range of organizations and initiatives, in addition to my work in and out of traditional practice.

When I took the helm of NOMA, I saw a tremendous amount of potential, and seized the opportunity to raise the organization's profile, considerably expanding our impact on the profession. The results of my two-year term were monumental, in part, because I could see possibilities and I developed a plan to actualize my ambitious goals. My presidential platform was straightforward:

#ALLinforNOMA

1. Create **access** to opportunities.
2. Foster greater opportunities for **leadership**.
3. Build upon the **legacy** of long-time members.

As the 295th living Black woman to earn an architectural license in the U.S., I am keen to help young women and people of color, in particular, to see what is possible as the first Black woman to serve as AIA President in 2024.

I intend to serve as AIA President for all members, regardless of identity, offering the following presidential platform for AIA 2024:

- A. Architects in Practice – supporting the business of design
- B. Belonging – making architecture more accessible to all
- C. Climate Action – meeting our obligation to future generations
- D. Designing The Future – navigating the future of design work with technological advances

(see next page)

Kimberly N. Dowdell, AIA, NOMAC Continued

SERVICE

AMERICAN INSTITUTE OF ARCHITECTS (AIA)

Member, 2007-present

Equity and the Future of Architecture (EQFA) Committee, 2019-2020

New Urban Agenda (NUA) Task Force, 2019-2021

Young Architects Award Recipient, 2020

AIA New York Nominating Committee, 2021

AIA Chicago EVP Search Committee, 2021

NATIONAL ORGANIZATION OF MINORITY ARCHITECTS (NOMA)

Member, 2004-present

National Board of Directors, 2006-2010; 2017-2022

National President, 2019-2020

NOMA Council (NOMAC), 2020

SOCIAL ECONOMIC ENVIRONMENTAL DESIGN (SEED) NETWORK

Co-Founder/Member, 2005-present

Juror, SEED/NOMA/NAACP Awards for Design Excellence, 2020

PROFESSIONAL EXPERIENCE

HOK, 2008-2011; 2019-present

UNIVERSITY OF MICHIGAN, 2016-2019

CITY OF DETROIT, 2015-2016

HARVARD KENNEDY SCHOOL, CPL FELLOW, 2014-2015

LEVIEN & COMPANY, 2011-2014

AYERS | SAINT | GROSS, 2006-2008

U.S. GENERAL SERVICES ADMINISTRATION, 2005-2006

MCKISSACK & MCKISSACK, 2005-2006

EDUCATION

CORNELL UNIVERSITY

Bachelor of Architecture, 2006

HARVARD UNIVERSITY

Master of Public Administration, 2015

www.kimberlydowdell.com

Candidate for 2023 First Vice President/2024 President-elect

Evelyn M. Lee, FAIA, NOMA AIA San Francisco/AIA California



In an unpredictable world, the AIA and its members find themselves at a turning point for change. There's an excellent opportunity to position the institute to be a more connected organization for its members, simultaneously elevating the public's knowledge of an Architect as a strategic problem solver and collaborative economic partner.

As the First Vice President/President-elect, I will find opportunities for our members to:

Create a connected member experience

We are over 95,000 members strong, the largest design network globally, and we are better together. The past two years have taught us we are capable of incredible things as a community. Imagine what we can do if any member or committee could connect across local, state, and international components?

Strengthen our commitments to climate action and social justice

Many would argue that we've been in this fight a long time; many would say that our work here has just begun. Either way, there is no more significant opportunity than to continue inspiring present and future leaders in these areas: in our firms, components, and communities.

Re-envision the role of the architect in the future

Getting a seat at the table means embracing the talents of everyone with an architecture background, those in traditional practice and beyond. By acknowledging that our ability to create change extends beyond the usual scope of work, we will inevitably find that we influence more areas than we could have imagined.

Find out more about me at aia.evelynlee.com and follow me on social @evelynmlee.

(see next page)

Evelyn M. Lee, FAIA, NOMA Continued

Prior AIA National Service

- Treasurer, 2020-2021
- At-Large Director, 2017-2019
- Chair, AIA National Young Architects Forum, 2017
- AIACA Representative Strategic Council, 2015-2016
- AIACA Regional Director to the Board, 2014
- Associate Representative, Executive Committee, 2008
- Associate Representative, Board of Directors, 2007
- Chair, National Associates Committee, 2006

AIA California

- Vice President of Communications & Public Affairs, 2011-2012
- Vice President of the Academy for Emerging Professionals, 2005-2006

Professional

- Salesforce, Senior Manager Global Operations Workplace Services
- Slack Technologies, Senior Experience Designer
- Practice of Architecture (practiceofarchitecture.com), Founder
- Newmark Knight Frank, Regional Managing Director
- MKThink, Strategy Lead

Education

- Presidio Graduate School – MBA/MPA in Sustainable Management
- SCI-ARC – M Arch
- Drury University – B Arch

Evelyn is the only Fellow who has also received the National Associates Award and Young Architects Award. She is also the only member to have served as both the Chair of the National Associates Committee and Young Architects Forum.