

Memorandum

Date: May 19, 2017

To: AIA Board of Directors; AIA Strategic Council

Subject: Summary of Actions and Discussions from the 2017 Annual Business Meeting of the Institute

The following actions were taken by the delegates at the 2017 Annual Business Meeting of the Institute on April 26, 2017. After the Board's approval, minutes of this meeting will be available to AIA members upon request; please contact Anne Tyler Feldmann at annefeldmann@aia.org.

Bylaws amendments were sponsored by the Board of Directors. (See proposed amendments, behind this memorandum.)

Bylaws Amendment 17-A, Apportionment of Delegates:

The AIA has three levels of components:

- State organizations. If there are no local chapters in a state, the state organization doubles as a statewide chapter.
- Chapters (including local chapters and statewide chapters).
- Sections, which are components formed exclusively by chapters (including statewide chapters) until 2015.

All chapters (including statewide chapters) are entitled to member delegates at the AIA National Convention. At the time of this meeting, state organizations (other than statewide chapters) and sections were not.

For the first time in 2015, amendments to the Bylaws permitted state organizations (other than statewide chapters) to form sections. A question arose: *What happens to a chapter's convention delegates when it dissolves and becomes the section of a state organization that is not a statewide chapter?* The delegates approved amendments to the Institute Bylaws to in effect reallocate the dissolving chapter's delegates to the

state organization, to ensure that no member delegates' votes would be lost.

Bylaws Amendment 17-B, Technical Amendments:

Delegates at the 2014 Annual Meeting adopted a series of amendments that effected a broad restructuring of the Institute's governance. The amendments preserved a number of Bylaws provisions and added several temporary provisions to smooth the transition from the old to the new governance structure. The Board proposed technical corrections to address Bylaws provisions that have become obsolete as the transition has progressed.

The delegates approved amendments to the Institute Bylaws that:

- Eliminated references to Vice Presidents and the Public Director, positions on the Board of Directors that no longer exist,
- Eliminated now-obsolete text relating to the selection of At-large Directors, and
- Eliminated a reference to the Governance Policies, a document that no longer exists.

Resolutions: (See resolutions as amended at this meeting, behind this memorandum.)

Resolution 17-1, "Where Architects Stand: A Statement of Our Values." This resolution was sponsored by the Institute Board of Directors, to confirm the enduring values of the American Institute of Architects and its members. This motion was approved by a majority vote of those delegates present and voting.

Resolution 17-2, "Emeritus Membership – Proposed Amendment to the Institute Bylaws." This resolution was sponsored by AIA California Council, and approved by a majority vote of those delegates present and voting.

Resolution 17-3, "Housing Humanity – Elevating the Human Experience." This resolution was sponsored by AIA California Council with support from AIA Chicago and AIA Illinois. It was

approved by a majority vote of those delegates present and voting.

Resolution 17-4, "Specialty Credentialing." This resolution was sponsored by AIA California Council, amended at the meeting (as noted in the materials behind this memorandum), and approved by a majority vote of those delegates present and voting.

Resolution 17-5, "Investigation of the Total Collapse of World Trade Center Building 7." This resolution was sponsored by more than 50 members of the Institute. It failed to achieve a majority of the votes cast by delegates present and voting at the meeting, and therefore failed.

Resolutions of Appreciation: Delegates approved the following resolutions of appreciation, by acclamation.

- Resolution 17-6, "Appreciation to Retiring Strategic Council Representatives and Board Members"
- Resolution 17-7, "Appreciation to Members, Fifty Years"
- Resolution 17-8, "Recognition of Newly Licensed Members"
- Resolution 17-9, "Recognition of Component Executive and National Staff Service Anniversaries"
- Resolution 17-10, "Appreciation to the Host Chapter"
- Resolution 17-11, "Appreciation to Convention-related Committees"
- Resolution 17-12, "Appreciation to Exhibitors"
- Resolution 17-13, "Appreciation of Thomas Vonier, FAIA, and Francoise Vonier"

In addition to the actions taken by the delegates noted above, the following took place:

Candidates for National Office: Candidates for Institute office offered their views in speeches to the delegates at this meeting. In voting that took place the following day:

- Emily Grandstaff-Rice, FAIA (Boston Society of Architects-AIA/AIA Massachusetts) was elected as 2018-2020 At-large Director.
- Patrick P. Panetta, AIA (AIA Phoenix Metro/AIA Arizona) was elected as 2018-2019 Treasurer.
- William J. Bates, FAIA (AIA Pittsburgh/AIA Pennsylvania) was elected as 2018 First Vice President/2019 President-elect.

Finances: Treasurer Stuart Coppedge, AIA, reported on the Institute's financial status. He noted that the AIA continues to outperform budgeted operating income, and maintains compliance with investment and net asset reserves policies. An unqualified audit was achieved for 2016.

Recognition of Former AIA National President S. Scott Ferebee Jr., FAIA: 1972-1973 AIA President S. Scott Ferebee Jr., FAIA, passed away shortly before this meeting. A moment of silence was held in his honor.

Presidential Citation: President Thomas Vonier, FAIA, presented a Presidential Citation to Paul Welch Jr., Hon. AIA, in recognition of his more than 30 years of service to AIA California Council.

4. Proposed Bylaws Amendments

Bylaws Amendment 17-A

Subject Apportionment of Delegates

Background The AIA has three levels of components:

- State organizations. If there are no local chapters in a state, the state organization doubles as a statewide chapter.
- Chapters (including local chapters and statewide chapters).
- Sections, which are components formed exclusively by chapters (including statewide chapters) until 2015.

All chapters (including statewide chapters) are entitled to member delegates at the AIA National Convention. State organizations (other than statewide chapters) and sections are not.

For the first time in 2015, amendments to the Bylaws permitted state organizations (other than statewide chapters) to form sections. A question arose: *What happens to a chapter's convention delegates when it dissolves and becomes the section of a state organization that is not a statewide chapter?* Following discussion by the Secretary's Advisory Committee, and as discussed with the Board in September, the Secretary recommends that the Bylaws be amended to reallocate the dissolving chapter's delegates to the state organization.

Required Vote to Amend Bylaws

Bylaws amendments require approval by an affirmative two-thirds vote of the delegates at the meeting, determined in the manner prescribed in Section 9.011 of the Bylaws.

NOTE: PORTIONS OF THE BYLAWS NOT RELEVANT TO THE CHANGES PROPOSED IN THESE AMENDMENTS HAVE BEEN OMITTED BELOW. ASTERISKS (*) HAVE BEEN USED TO IDENTIFY WHERE TEXT HAS BEEN OMITTED.**

(Note: A complete copy of the current [Bylaws](http://www.aia.org) can be found on www.aia.org or by contacting Pam Day, Hon. AIA, at pday@aia.org)

Motion

The delegates assembled at the 2017 Annual Meeting amend the Institute's Bylaws as follows, and also authorize the Secretary of the Institute to make whatever changes in the numbering of specific sections may be necessary as a result of this amendment:

5.2 VOTING AT CONVENTION

5.21 Delegates. Duly accredited representatives of the membership at meetings of the Institute shall be classified as delegates-at-large, member delegates, and state delegates.

5.211 Delegates-at-Large. The delegates-at-large shall be the members of the Board, the members of the Strategic Council, and the past presidents of the Institute who are present at the meeting.

5.212 State Delegates. Each state organization chartered by the Institute, including state-wide chapters functioning as state organizations, may be represented at a meeting of the Institute by one state delegate, who shall be an Architect member.

5.213 Member Delegates. Components may be represented by member delegates at a meeting of the Institute on the following basis:

- a) Each local chapter shall be entitled to member delegates based upon the number of assigned members in good standing in the chapter.
- b) Each state-wide chapter functioning as a state organization shall be entitled to member delegates based upon the number of assigned members in good standing in the chapter.

c) In certain states, there may be both a state organization and local chapters. Where the state organization in such a state has formed one or more sections, the state organization shall be entitled to member delegates based upon the number of members in good standing within the territory of the section(s) who are assigned to the state organization. (Members of sections formed by local chapters in that state shall be apportioned to the local chapters, and shall not be included in determining the number of member delegates to which the state organization is entitled.)

The assigned members of each chapter component specified in paragraphs (a), (b), and (c) above shall select the chapter's component's representatives to serve as member delegates in the manner prescribed in the chapter's component's bylaws.

5.22 Number of Member Delegates.

5.221 Date of Member Count for Apportioning Member Delegates. The number of member delegates from each chapter component that may be accredited to a meeting of the Institute shall be determined from the Institute records sixty days prior to the date of the meeting.

5.222 Delegate Apportionment. The Secretary shall insure apportionment of the member delegates based upon the number of assigned members in good standing in each chapter component determined in accordance with Section 5.213. The number of member delegates entitled to be accredited to represent the chapter component shall be as follows:

- 1 to 6 assigned members, 1 delegate;
- 7 to 21 assigned members, 2 delegates;
- 22 to 36 assigned members, 3 delegates;
- 37 to 51 assigned members, 4 delegates;

And so forth, with one additional delegate for each additional fifteen assigned members.

5.23 Authority and Powers of Delegates. All rights, powers, and privileges of an annual convention and of a special meeting granted under the laws of the State of New York shall be vested in, and may be exercised by, the delegates.

5.231 Limitations of Delegates. Delegates-at-large may not give, or act as, a proxy and may not cast more than one vote on any question or division.

5.24 Accreditation of Delegates. The president or the secretary of each ~~chapter~~ component shall certify the selection and identity of the member delegates from the ~~chapter~~ component and present to each one a credential card furnished by the Institute. At the meeting, the Credentials Committee shall accredit all delegates entitled to represent the Institute membership.

5.241 Representation by Part of Delegation. If not all of the representatives selected by a ~~chapter~~ component to be member delegates are accredited to the meeting of the Institute, then those who are accredited shall be entitled to cast, in equal portions, the total number of member delegate votes to which the ~~chapter~~ component is entitled.

5.25 Representation by Proxy.

5.251 Proxy for Absent Delegation. If none of the representatives selected by a component to be member delegates can attend the meeting, then the ~~chapter~~ component president or the president's designate may distribute the ~~chapter's~~ component's votes via written proxy to a member delegate or state delegate from another ~~chapter~~ component in the same state or in the same region, in that order of priority. The delegate selected to represent the component shall cast the component's total number of votes as instructed in the proxy. A delegate may represent only one component in addition to his or her own; provided, however, that: (a) a state delegate may represent by proxy more than one of the ~~chapters~~ components in his/her state at the meeting of the Institute, and (b) the president of a state component may designate a member delegate from his/her state to represent by proxy more than one ~~chapter~~ component in that state.

5.252 Apportionment of Chapter Votes During Roll Call. The member delegate votes allocated to a ~~chapter~~ component shall be cast in equal portions by those member delegates of the ~~chapter~~ component present during a roll call vote, eliminating fractional votes.

[CONCLUSION OF PROPOSED BYLAWS AMENDMENT 17-A.]

Bylaws Amendment 17-B

Subject Technical Amendments to the Institute Bylaws

Background Delegates at the 2014 Annual Meeting adopted a series of amendments that effected a broad restructuring of the Institute's governance. The amendments preserved a number of Bylaws provisions and added several temporary provisions to smooth the transition from the old to the new governance structure. The proposed technical corrections address Bylaws provisions that have become obsolete as the transition has progressed.

Among other things, the technical corrections would:

- Eliminate references to the Public Director, a position that no longer exists;
- Eliminate references to Vice Presidents, because the position of Vice President no longer exists;
- Eliminate now obsolete text relating to the selection of at-large Directors; and
- Eliminate a reference to the Governance Policies, a document that no longer exists.

Required Vote to Amend Bylaws Bylaws amendments require approval by an affirmative two-thirds vote of the delegates at the meeting, determined in the manner prescribed in Section 9.011 of the Bylaws.

**NOTE: PORTIONS OF THE BYLAWS NOT
RELEVANT TO THE CHANGES PROPOSED IN THESE AMENDMENTS
HAVE BEEN OMITTED BELOW.
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Motion

The delegates assembled at the 2017 Annual Meeting amend the Institute's Bylaws as follows, and also authorize the Secretary of the Institute to make whatever changes in the numbering of specific sections may be necessary as a result of this amendment:

CHAPTER 6

DIRECTORS AND OFFICERS

6.0 DIRECTORS

6.01 Associate Director. The Associate members of the Institute shall be represented on the Board by one Director selected from the Associate member category in the manner prescribed in the Rules of the Board. Each Associate Director shall serve a term of one year in that position. Nothing in this Section 6.01 shall preclude an Associate member from becoming a Director under other provisions of these Bylaws (for example, through selection as an at-large Director under Section 6.054).

6.02 Student Director. The American Institute of Architecture Students shall have a representative on the Board of Directors, selected in a manner prescribed by the American Institute of Architecture Students.

6.03 CACE Director. The immediate past President of the Council of Architectural Component Executives (CACE), shall be a Director. Nothing in this Section 6.03 shall preclude a member of CACE from becoming a Director under other provisions of these Bylaws (for example, through selection as an at-large Director under Section 6.054).

~~6.04 Public Directors.~~ Subject to the provisions of Section 6.041, there shall be no more than two Public Directors. Each Public Director shall be a non-architect who is not in any membership category (except Honorary Membership) nor employed by the Institute or a component. Each Public Director shall serve a three-year term and shall not be eligible for re-election.

6.041 Elimination of Public Directorships — Transition Provisions. Public Directors seated by June 30, 2014, shall be entitled to complete their terms of office in accordance with this section. No Public Directors shall be selected or seated after June 30, 2014, and the Public Directorships shall be eliminated when each Public Director who is in office on June 30, 2014, has completed his or her term of office or resigned. Should a Public Director resign his or her directorship before the completion of his or her term, that person shall be

~~entitled to become a member of the Strategic Council, for a term equal in length to the amount of time remaining on his or her term as a Public Director at the time of resignation.~~

6.054 At-Large Directors. Additional directors are to be selected in the following manner:

6.0541 Selection by the Delegates at Convention. The delegates at the ~~each~~ annual convention of the Institute shall elect one of three at-large Directors to serve on the Board. Each Director so elected shall serve for a three-year staggered terms beginning upon the adjournment of the annual meeting of the Board in December 2015; provided, however, that the terms of the original Directors so selected may be adjusted to ensure the staggering of their terms. No fewer than two-thirds of the at-large Directors selected by the delegates at convention shall be Architect members. The Board of Directors shall adopt appropriate procedures governing the nomination of at-large Directors and their selection by the delegates, and shall publish such procedures in the Rules of the Board.

6.0542 Selection by the Strategic Council.

6.05421 Election of Directors. The Strategic Council shall elect three at-large Directors to serve on the Board for three-year staggered terms ~~beginning upon the adjournment of the annual meeting of the Board in December 2015; provided, however that the terms of the original Directors so selected may be adjusted to ensure the staggering of their terms.~~

6.05422 Eligibility. The Strategic Council shall have broad discretion in electing Directors, who may include Associate members, members of the Council of Architectural Component Executives, public representatives, or such other individuals as the Strategic Council may deem appropriate. In no event, however, shall fewer than two-thirds of the Directors elected by the Strategic Council and serving on the Board at any one time be Architect members.

6.0543 Selection by the President. Subject to approval by the Board, the President may select as many as two individuals to serve as Directors, with each such Director serving for a term which shall last no longer than the term of the President making the selection(s).

6.0544 Minimum Number of Architect Members. No fewer than five at-large Directors at any time shall be Architect members.

6.065 Removal of Directors. Any Director may be removed for or without cause by affirmative vote of those entitled to elect the Director to office.

6.1 ELECTED OFFICERS

The elected officers shall be the President, the First Vice President/President-elect, ~~four Vice Presidents,~~ the Secretary, and the Treasurer. ~~(The provisions concerning the office of Vice President in this section and elsewhere in these Bylaws shall be subject to and governed by the transition provisions contained in Section 6.1341.)~~ The elected officers must be Architect members of the Institute.

6.11 Nomination of Officers. Candidates for election as officers may be nominated by petition, by member delegates or qualified state delegates from the floor at the meeting, or by a nominating committee as prescribed in the Rules of the Board.

6.12 Election of Officers. All elected officers of the Institute shall be elected by secret ballot at the annual convention, unless a special meeting is called for that purpose. The President, however, is not elected directly, but assumes office by automatic succession from the office of First Vice President/President-elect. The delegates shall elect the President only when an Acting President is serving under the provisions of Section 6.161 of these Bylaws, or when the First Vice President is unable or unwilling to assume the office of President or is serving under the provisions of Section 6.162.

6.121 Votes Required Electing Officers. Nominees for First Vice President, Secretary, and Treasurer must receive a majority of the votes cast in order to be elected to office. Therefore, if more than two candidates are nominated for these offices, a primary election shall be held. Primary election procedures are outlined in the Rules of the Board. ~~Subject to the transition provisions contained in Section 6.1341, the two nominees for Vice President who receive the highest number of votes cast on a single ballot at any given annual convention or special meeting called for the purpose of electing officers shall be elected to that office.~~

6.122 Announcement of Election. The President shall declare the results of the balloting to the convention or meeting.

6.13 Terms of Office of Elected Officers.

6.131 Elected Officers - General Practices. Elected officers shall take office upon adjournment of the annual meeting of the Board of Directors following their election, except that those who are appointed by the Board to fill a vacancy shall take office immediately. No person may serve more than a total of four consecutive years in any combination of the offices of Secretary, and Treasurer, ~~and Vice President.~~

6.132 President's Term of Office. The term of office for President shall be one year. The President may serve only one term.

6.133 First Vice President's Term of Office. The term of office for First Vice President/ President-elect shall be one year. The First Vice President/President elect may serve only one term in that office, succeeding automatically to the office of President.

~~6.134 Vice Presidents' Term of Office. The term of office for Vice President is two years. Vice Presidents shall serve staggered terms, with two Vice Presidents elected in even-numbered years, and two Vice Presidents elected in odd-numbered years. A Vice President may serve no more than two terms.~~

~~6.1341 Elimination of Office of Vice President — Transition Provisions. No Vice Presidents shall be elected or take office after December 31, 2014. Vice Presidents who take office before that date shall be entitled to complete their terms of office in accordance with Section 6.134. Should a Vice President resign from office before the completion of his or her term, that person shall be entitled to become a member of the Strategic Council, for a term equal in length to the amount of time remaining on his or her term as Vice President at the time of resignation from office. Should a vacancy occur in any Vice Presidency for any reason on or after December 31, 2014, it shall remain vacant.~~

6.1354 Secretary's Term of Office. The term of office for Secretary shall be two years, and shall expire in even-numbered years. The Secretary may not serve more than two terms.

6.1365 Treasurer's Term of Office. The term of office for Treasurer shall be two years, and shall expire in odd-numbered years. The Treasurer may not serve more than two terms.

6.14 Roles of Elected Officers.

6.141 Role of the President. The President shall perform all the duties incident to the office, those required to be performed by law and these Bylaws, and those properly delegated to the office by the Board.

6.142 Role of the First Vice President/President-Elect. The First Vice President shall assume all the powers and the duties of the President in the absence, or the disability, refusal or failure of the President to act, and shall perform other duties properly assigned by the Board or the President.

~~6.143 The Role of the Vice Presidents. The Vice Presidents shall perform duties properly assigned by the Board or the President.~~

6.1443 Role of the Secretary. The Secretary shall act as the secretary of each meeting of the Institute and of the Board. The Secretary shall perform the duties required to be performed by law and these Bylaws, and other duties properly assigned by the Board or the President.

6.1454 Role of the Treasurer. The Treasurer shall exercise general oversight of the Institute's financial affairs and shall perform all the duties incident to the office of Treasurer and other duties properly assigned by the Board or the President.

6.15 Delegation of Duties of Officers. The Secretary and the Treasurer may delegate to the Executive Vice President who may further delegate to other executive officers the actual performance of such of their duties as the Executive Vice President agrees to perform; provided, however, that the Secretary and Treasurer shall not delegate the signing of any minutes or official reports required by these Bylaws, the Rules of the Board, or applicable law.

6.16 Succession of Officers.

6.161 Succession to the Office of President. The First Vice President shall succeed to the office of President upon the expiration of the President's term, or if the office of President becomes vacant, in which case the First Vice President/President-elect shall become President and shall complete the unexpired term and continue to serve as President the following year. If both the offices of President and of First Vice President/President-elect become vacant, the Board shall appoint, from the officers serving or elected to serve at the time the vacancy occurs, an Acting President to serve until the next annual meeting of the Institute, at which time the delegates shall directly elect the President.

6.162 Succession to the Office of First Vice President. ~~The Vice Presidents, in descending order first by seniority and then by the number of votes received at their election,~~ Secretary shall succeed to the office of First Vice President if there is a vacancy in that office. ~~If there are no Vice Presidents, the Secretary shall succeed to the office of First Vice President. No Vice President and n~~No Secretary, however, shall become President-elect by succeeding to the office of First Vice President under this provision.

6.163 Succession to Other Offices. ~~If a Vice President should resign, or if his or her office should otherwise become vacant for any reason, the remaining vacancy shall not be filled and the Vice Presidency shall be eliminated.~~ Under procedures set forth in the Rules of the Board, the Board may appoint a successor to complete an unexpired term in the office of Secretary or Treasurer in the event one or both of those offices becomes vacant, whether through the succession of the Secretary to the office of First Vice President or otherwise. In the event that a Secretary or Treasurer temporarily refuses, fails, or is unable to act, then the Board may appoint a director or officer of the Institute to temporarily perform the duties of the office.

6.17 Removal of Elected Officers.

6.171 Removal of Officers by Delegates. Any or all of the elected officers may be removed for or without cause at any meeting of the Institute by majority vote of the delegates entitled to vote.

6.172 Board Suspension of an Officer's Authority. The authority of an officer to act may be suspended by the Board for cause, but such action shall not be taken if more than one Board member votes against it. Voting shall be by secret ballot and any such officer shall have the opportunity to address the Board prior to the vote, but the Board's action shall be final.

* * *

6.5 THE STRATEGIC COUNCIL

There shall be a Strategic Council, which shall be a committee of the corporation under the law of New York. The Strategic Council shall determine its own leadership structure.

6.51 Composition of the Strategic Council. The Strategic Council shall be composed of the following:

6.511 Current and Past Officers of the Institute. The membership of the Strategic Council shall include the Institute's

President, First Vice President/President-elect, Secretary, Treasurer, immediate past President, and Executive Vice President/CEO (as a non-voting member). ~~The Institute's Vice Presidents shall also be members of the Strategic Council until the office of Vice President is eliminated.~~

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CHAPTER 7

PROPERTY, INVESTMENTS, ACCOUNTING AND FUNDS

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7.5 EXPENDITURES AND LIABILITIES

7.51 Annual Budget. After consulting with the Strategic Council, the Board shall annually adopt a general budget, which shall show the anticipated revenue and authorized expenditures for the ensuing fiscal year.

7.52 Expenditure Limitations, the Board. The Board shall not expend or authorize expenditures in any fiscal year of an amount exceeding the total estimated income to be received by the Institute during such year, as shown in the budget for that year, ~~except as provided in the Governance Policies,~~ or unless directed and authorized so to do at a duly called meeting of the Institute by the affirmative vote of not less than two-thirds of all votes accredited to be cast at the meeting.

7.53 Expenditure Limitations, General. No member, officer, director, committee, jury, department, employee, agent or representative of the Institute shall have any right, authority or power to expend any money of the Institute, to incur any liability for and in its behalf, or to make any commitment that will or may be deemed to bind or involve the Institute in any expense or financial liability, unless such expenditure, liability or commitment has been authorized and budgeted by the Board or by a specific resolution at a duly called meeting of the Institute, except that the Board may provide for the adjustment and reallocation of accounts within the overall approved budget and for increased expenditures balanced by increased revenues.

[CONCLUSION OF PROPOSED BYLAWS AMENDMENT 17-B.]

2017 Convention Resolutions (as adopted by the delegates at the 2017 Annual Business Meeting)

Resolution 17-1

Title	Where Architects Stand: A Statement of Our Values
Sponsor	AIA Board of Directors
Intent	To confirm the enduring values of the American Institute of Architects and its members.
Text of Resolution	<p>WHEREAS, the American Institute of Architects works to advance our nation's quality of life and protect the public's health, safety and welfare, as it has done for 160 years; and</p> <p>WHEREAS, today our nation faces unprecedented challenges; and</p> <p>WHEREAS, now more than ever, the collective voice of architects is essential for designing a better future for our country and planet; and</p> <p>WHEREAS, even in times of change, the AIA's values remain constant.</p> <p>NOW, THEREFORE, BE IT RESOLVED that we stand for equity and human rights. Access to good design is a fundamental right, and architects are the agents of change to make this right a reality. We stand for human and civil rights, and the unbiased treatment of all persons in employment, civic, and business transactions regardless of race, gender, sexual orientation, gender identity, physical abilities, or religious practices. Our commitment to tolerance is evidenced not just by the policies we adopt, but in the words we speak, the actions we take, and the buildings we design. This is why we advocate for protecting and expanding laws that reflect these values, such as fair housing policies, civil rights protections, and accessibility to the built environment for all; and</p> <p>BE IT FURTHER RESOLVED that we stand for architecture that strengthens our communities. Infrastructure is more than roads and bridges. It is the public buildings that are the bedrock of our communities—like schools, hospitals, libraries, police and fire stations, parks and government buildings. For too long, policymakers allowed these spaces to deteriorate, reducing safety and diminishing the quality of life for millions across the nation. Architects are uniquely positioned to guide policymakers to make informed decisions about reinvesting in our communities' essential buildings and spaces. That is why we advocate for policies that invest in well-designed civic infrastructure; and</p>

BE IT FURTHER RESOLVED that we stand for a sustainable future. At a time when the world is feeling the damaging effects of excessive carbon in our atmosphere, the AIA will continue to advocate for policies that protect the environment by encouraging the design, preservation and construction of high-performing buildings. Reducing the carbon footprint of buildings is not just good for the environment; it's good for business. According to a 2015 study, from 2011 to 2014, the green construction market generated \$167.4 billion in Gross Domestic Product, supported over 2.1 million jobs and provided \$147.7 billion in labor earnings. That is why we advocate for policies that lead to energy efficient, carbon neutral buildings; and

BE IT FURTHER RESOLVED that we stand for protecting communities from the impact of climate change. Global warming and man-made hazards pose an increasing threat to the safety of the public and the vitality of our nation. Rising sea levels and devastating natural disasters result in unacceptable losses of life and property. Resilient and adaptable buildings are a community's first line of defense against disasters and changing conditions of life and property. That is why we advocate for robust building codes and policies that make our communities more resilient; and

BE IT FURTHER RESOLVED that we stand for economic opportunity. Architects, the backbone of the nation's design and construction industry, are entrepreneurs and small businesses. Working in offices, storefronts, and home offices in every community, design firms do more than simply create great spaces: they create well-paying jobs and opportunity. But with narrow profit margins and increasing costs of running a firm, many struggle just to meet their business plans. We stand for federal policies that help firms thrive, not hold them back. That means a tax code that treats architects fairly, small business programs that provide loans and financing support and programs that give small firms the chance to compete. That is why the AIA advocates for policies that ensure small firms remain strong contributors to the nation's economy; and

BE IT FURTHER RESOLVED that we stand for investing in the future. A generation of young people is being held back by a lack of access to education and the crushing burden of student debt. Nowhere is this truer than in architecture, where recent graduates are often forced to leave the profession to pay down student loans. Without a pool of qualified architects to design buildings, projects will not move forward, stifling economic development. That is why the AIA advocates for policies that provide better access and financing for young people to enter and remain in the profession of architecture; and

BE IT FURTHER RESOLVED that we speak up, and policymakers listen. Together, AIA members carry a powerful voice for the values they uphold in their practices each and every day. As natural facilitators and problem-solvers, architects stand ready to develop new policies that create a better, stronger, and more equitable and sustainable society. Through a culture of values-based advocacy, AIA members are committed to engaging in the policy-making process and to focus the power of design on solving the challenges facing our great nation.

Resolution 17-2

Title	Emeritus Membership – Proposed Amendment to the Institute Bylaws
Sponsors	AIA California Council
Intent	<p>To amend pertinent sections of the Institute Bylaws concerning specific eligibility criteria for AIA Emeritus Membership; specifically, current language in the Bylaws provides that AIA members who have maintained membership for a minimum of 15 successive years, are fully retired, and 70 years of age, are eligible to upgrade to Emeritus status in order to maintain membership rights and privileges.</p> <p>This proposed change to the Bylaws would retain the age of eligibility at 70 years of age, fully retired, and 15 years of successive AIA membership, but would allow eligibility if the applicant has been an AIA member for at least 25 years.</p>
Text of Resolution	<p>WHEREAS, Section 2.3 of the Institute Bylaws states that any Architect member may apply for Emeritus status who has been in good standing in the Institute for 15 successive years immediately prior to his or her application, and either (i) has attained the age of 70 and is retired from the profession of architecture, or (ii) is so incapacitated as to be unable to work in the profession; and</p> <p>WHEREAS, Section 2.312 of the Institute Bylaws states that any Associate Member may apply for Emeritus status who has been in good standing in the Institute for 15 successive years immediately prior to his or her application, and either (i) has attained the age of 70 and is retired from an occupation related to the profession of architecture, or (ii) is so incapacitated as to be unable to work in an occupation related to the profession of architecture; and</p> <p>WHEREAS, there are a considerable number of Architect members who may, for reason of inadequate resources, allow their membership to lapse upon retirement waiting to reach the age of 70, only to find themselves ineligible because they do not have the required successive 15 years of membership, yet they have been AIA members most of their professional careers; and</p> <p>WHEREAS, because there are a number of retired members choosing to terminate their membership in lieu of paying the full dues rate, AIA fails to retain and engage the talents, contributions, and advocacy of members who have long supported the AIA at all three levels of the organization, thereby impacting the AIA's desire to maintain and expand the strength, visibility, and influence of the AIA; and</p> <p>WHEREAS, never before has the need been greater for mentorship and professional guidance to be actively encouraged between AIA's more experienced members and emerging professionals.</p>

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors shall direct the AIA Secretary and the Secretary's Advisory Committee to prepare amendments to Sections 2.311 and 2.312 of the Institute Bylaws, for presentation at the Institute's Annual Business Meeting at the AIA 2018 National Convention, which would allow Architect and Associate members who retire at the age of 70 be allowed to elevate to Emeritus status if they have been AIA members for 15 successive years or 25 non-successive years when all other criteria for eligibility for Emeritus status are also met.

Resolution 17-3

Title	Housing Humanity – Elevating the Human Experience
Sponsor	AIA California Council
Intent	To elevate the discussion and the duty of the AIA to prioritize and develop a member engagement strategy to address the challenge of housing affordability and homelessness and their impact on society.
Text of Resolution	<p>WHEREAS. AIA California Council, AIA Chicago, and AIA Illinois, authors of this resolution and full partners in its envisioning and creation, ask for the full support of the convention delegates in recognizing and prioritizing this issue of National importance; and</p> <p>WHEREAS, housing is a fundamental need and expectation of the human experience; and</p> <p>WHEREAS, addressing the nation’s housing crisis and its impacts on social equity is one of the most difficult challenges facing America’s policymakers and shapers of the built environment; and</p> <p>WHEREAS, there is a growing body of evidence linking poor health to a lack of adequate housing as evidenced by research conducted or published by the American Public Health Association, Annual Review of Public Health, Corporation for Supportive Housing, National Center for Healthy Housing, World Health Organization and Yale Global Health Leadership Institute among others; and</p> <p>WHEREAS, the scope of the affordable housing problem is massive, impacting the homeless, low income families and individuals, student debt holders, first-time buyers, and long-term tenants of rental properties across the nation; and</p> <p>WHEREAS, the lack of affordable and safe housing results in many workers not having access to job markets within their own communities, lower income households are being forced to locate farther from places of employment and thereby encouraging blight, urban sprawl, traffic congestion, and the loss of greenfield and vital farm lands; and</p> <p>WHEREAS, a host of organizations are urging comprehensive action to treat housing as health care, including the American Hospital Association, Association of American Medical Colleges, Catholic Health Association of the United States, Bill and Melinda Gates Foundation, National Health Care for the Homeless Coalition, and the World Economic Forum, among others; and</p> <p>WHEREAS, the combined impacts of underfunded urban planning, housing policies that encourage low density development, community resistance to new higher density housing, and cumbersome, lengthy, and expensive entitlement and plan review processes, all contribute to the problem of</p>

housing availability and affordability that contribute greatly to the increasing challenges of homelessness.

NOW, THEREFORE, BE IT RESOLVED that The American Institute of Architects reasserts its belief that “access to good design is a fundamental right” and that, as change agents, members, firms, and components require the vision, tools, and guidance on potential methodologies to mitigate the problem of the nation’s homelessness and housing affordability crisis; and

BE IT FURTHER RESOLVED that as architects are duty-bound to protect the health, safety and welfare of the public in the built environment, and this organization is the voice for the profession acting collectively to advance shared goals and implement such a nationwide engagement strategy that shall include a sustained public outreach and aggressive communications plan that stimulates the engagement and support of concerned public agencies, construction industry stakeholders, and like-minded allies; and

BE IT FURTHER RESOLVED that a report and plan of action (comparable to the example of the AIA-led Resilience Building Coalition which produced a joint industry statement and commitment), will be presented no later than at the 2019 AIA Conference on Architecture to the delegates assembled thereat to include measurable goals, recommendations, ongoing progress reports and member engagement opportunities that accomplish together what cannot be achieved alone.

Resolution 17-4 – AS AMENDED

Title	Specialty Credentialing
Sponsor	AIA California Council
	Passes
Intent	Establish an inventory of principles and guidelines to shape development and implementation of Specialty Credentialing programs and activities.
Text of Resolution	<p>WHEREAS, The American Institute of Architects, as the principal membership organization of licensed and emerging architects in America, is exploring the benefits and the challenges of Specialty Credentialing; and</p> <p>WHEREAS, as a result of several studies in 2016, AIA members appear to generally support the idea of the AIA being engaged in Specialty Credentialing, the American Institute of Architects' Board of Directors has authorized launching of Specialty Credentialing programs by 2018; and</p> <p>WHEREAS, Specialty Credentialing within the design and construction industry is widespread and many organizations are currently offering a variety of specialties to be recognized; and</p> <p>WHEREAS, emerging generations appear to value and appreciate the need for Specialty Credentialing much more than previous generations; and</p> <p>WHEREAS, there exists a multitude of possibilities for Specialty Credentialing related to the work of architects, including but not limited to building types, disciplines, and skill sets. Accordingly, AIA Specialty Credentialing needs to proceed very carefully so as not to challenge the traditional roles of the architect as a generalist and team leader; constrain the scope or validity of an architectural license, or encumber the value and benefits of AIA membership; and</p> <p>WHEREAS, there is strong probability that failure to proceed with the AIA's involvement in Specialty Credentialing may create a vacuum that other organizations may occupy, thereby enhancing public and client confusion regarding architectural services and the scope of licensed practice; and</p> <p>WHEREAS, the AIA's established committees, continuing education and Knowledge Community infrastructure provide existing platforms that can be refocused on Specialty Credentialing and elevate the value of continuing education, while also expanding the definition of architecture and of architectural practice; and</p> <p>WHEREAS, since the impact of AIA Specialty Credentialing is likely to change member relationships and has the potential of changing the nature of competition among members.</p>

NOW, THEREFORE, BE IT RESOLVED that the AIA should adopt a code of principles to shape the development of Specialty Credentialing, specialty certification, or specialty designation. The code of principles would help foster and sustain foundational beliefs and principles such as:

- Ensuring equality and inclusiveness of AIA members.
- Any specialty credential or recognition program should be an integral part of the AIA member benefit landscape, and price, as a prerequisite to accessing Specialty Credentialing, should not be a real or perceived barrier to members enrolling in Specialty Credentialing programs and activities. **The cost to earn a credential should be set in a way that allows the AIA to achieve its operational objectives without creating a barrier to credentialing based solely on individual financial resources.**
- Before launching Specialty Credentialing, AIA should commit to a robust and sustainable marketing and public outreach program to help enhance client demand.
- Specialty Credentialing should be based on added value and responsive to the needs of society. Service to society is at the core of most respected credentialing programs.
- To avoid tarnishing the AIA brand, tactical efforts and activities supporting Specialty Credentialing must be predictable, dependable, and ensure quality.
- The AIA has clear policies and a strong commitment to discourage misuse of titles or designations that might impair or weaken the value of Specialty Credentialing and the AIA brand.
- Specialty Credentialing should be integrated with AIA's Code of Ethics.
- While appreciating the need for a certain level of confidentiality in research and development of Specialty Credentialing, the AIA should nonetheless conduct an ongoing national conversation with the membership, especially AIA component leadership.
- The AIA's venture into Specialty Credentialing should remain a voluntary framework of engagement, and that any Specialty Credentialing effort be conducted with a philosophy of "doing no harm" to those who members who choose not to embrace Specialty Credentialing.
- **The code or principles should consider the following concerns:**
 - **That credentialing could serve to deepen the divide between different "specialist" tracks within the design industry;**
 - **That credentialing could construct a barrier to entry for small- or medium-size firms in competing for specific types of project work;**
 - **That clients, if not properly educated, might overlook other experience in favor of credentials; and**
 - **That ultimately, credentialing could serve to devalue the meaning of "AIA," as a stand-alone designation.**